



FareStart Grows Opportunity

"I was like a seed in life waiting for a drop of water to come and make me bloom. FareStart was that drop of water to me." Adult Culinary Graduate

Thanks to your incredible support, 2018 was another defining year. A record-breaking number of adults and youth enrolled in FareStart programs. Job placements were at an all-time high. New partnerships were forged. Angela Dunleavy-Stowell joined the family as CEO.

We wouldn't be able to do any of this work or provide access to vital services without the support of our donors, diners, volunteers and partners. Your steadfast dedication to our students, apprentices and mission in the face of growing poverty, homelessness and hunger in this region is deeply appreciated.

Together, we will continue to be a catalyst for people to plant the seeds of change, thrive and be successful in the ways they themselves define.

Thank you.

Mission Statement

FareStart provides a community that transforms lives by empowering adults and young people experiencing poverty and homelessness to achieve self-sufficiency through life skills, job training and employment in the foodservice industry.

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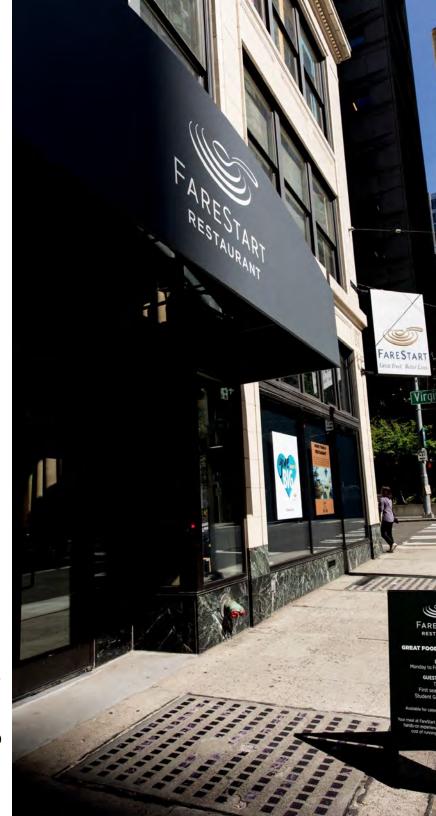
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"FareStart has been providing job training and opportunities for 27 years, but what FareStart really does is provide hope and a sense of community.

We believe that everyone deserves a chance to reach their full potential, and because of your continued support through donating, dining and volunteering, we can provide the tools people need to succeed.

Thank you so much for all you do for our students and apprentices."

Angela Dunleavy-Stowell, FareStart CEO







Adult Culinary Program

The 16-week Adult Culinary Program gives real-world experience preparing and serving food to customers in our Community Meals kitchen, School Meals kitchen, in the FareStart Restaurant and in our catering kitchens.

- Total enrollment: 316 students up 8% from 2017
- Job placement: 91%
- Employment Placement: 261 up 22% from 2017

This program is more than numbers. Students are changing their lives and leveraging support services such as housing, childcare, mental health care, life skills classes and job search & retention to move out of homelessness and poverty.

By working with their social service specialists, chefs and support staff, students are setting themselves up for long-term success.



Foodservice Apprenticeship Program

The Foodservice Apprenticeship Program is a 10- to 24-week paid apprenticeship specifically geared to help people, with barriers to advancement and job security, skill up and advance their foodservice careers. The program is endorsed by the Washington Hospitality Association.

The apprenticeships take place at our restaurant in South Lake Union, Maslow's by FareStart, and our catering kitchens where they learn skills that put them on pathways toward becoming cooks, servers or catering leads.

They also learn resume writing, interviewing and other soft skills with an emphasis on professionalism, teamwork and leadership development.

This past year, FareStart laid the groundwork for developing management level apprenticeships (sous chef, assistant general manager and café manager) that is scheduled to launch in late 2019. The standards were approved by the Washington State Apprenticeship Training Council making this a first-of-its-kind program in Washington State.

- Apprentice graduates: 20
- Average starting wage after graduation: \$17.91
- Percentage wage increase: 20%



Youth & Young Adult Barista Program

A partnership with YouthCare, the Youth & Young Adult Barista Program is an 8-week, paid program in which youth and young adults ages 16 – 24 learn barista and customer service skills at the FareStart Café in South Seattle. In 2018 and moving forward, we dedicated ourselves to building an accepting and knowledgeable culture throughout the program that knows how to respond to the many outside challenges our students may be facing.

In the program, participants learn critical soft skills that focus on the keys to finding and keeping employment – attendance, critical thinking, problem solving, professionalism and more. They also learn about the process of finding work in job readiness classes.

This year, we continued educational field trips. Caffe Vita and Starbucks have been amazing partners, giving students exclusive behind-the-scenes tours of their facilities so they can better understand the variety of job opportunities in the coffee and foodservice industries.

- Job placement rates: 180 days 76%
- Percentage of participants experiencing homelessness at enrollment: 97%
- Program graduates: 48





"FareStart does change lives.

I was able to learn skills that propelled me in my life.

I went to school. I have a steady income.

The support I got like resources, mental health and shelter helped me stay safe and stay involved in life.

I have a future now."

Youth & Young Adult Barista Graduate



Youth Culinary Program

The Youth Culinary Program, in partnership with Seattle Public School's Interagency Academy and new this year, Nova High School, is an 8-week culinary job-preparedness program. While in the program, participants receive a stipend, high school credits, support to reduce barriers to employment, job search assistance, support finding an internship and support with basic needs.

They get real-world experience by working at our Café @ Pacific Tower. There, they work with staff and serve customers.

In 2018, we entered a new partnership with MOD Pizza where we placed interns in their Seattle area stores. This enabled graduates to enhance the skills they learned in the program, while working in a supportive real-world environment. All the interns were hired at the end of their internships!

Youth Culinary graduates: 38

• Graduation rate: 76%

Youth Culinary interns: 17

 Graduates who earned their High School Diploma or GED: 31

Catalyst Kitchens by FareStart

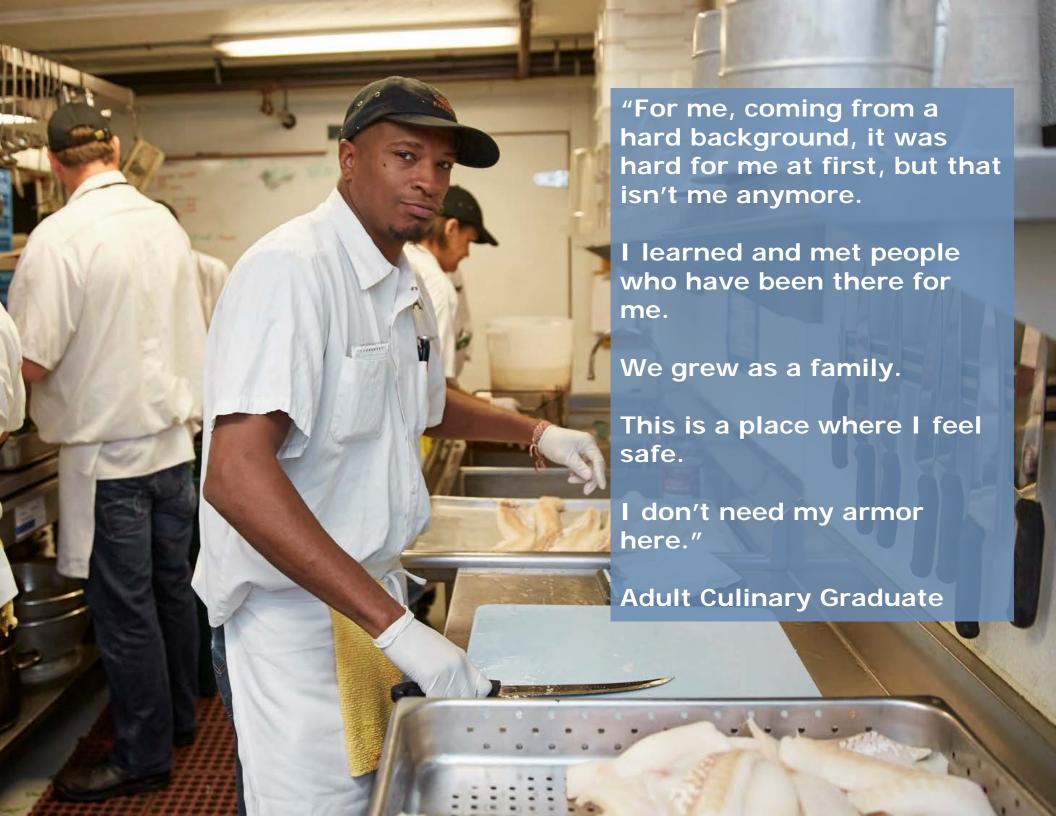
Catalyst Kitchens, FareStart's national networking and consulting program, helps nonprofit organizations across the country design, launch and grow foodservice job-training programs based on the FareStart model.

We have worked with over 150 organizations to transform lives in their communities. Our member organizations have helped to place over 12,000 people in jobs since 2011.

In 2018, Catalyst Kitchens:

- Created the Train the Trainers Workshop that covers practical skills chef trainers need working with students experiencing poverty and homelessness
- Held a first national summit in partnership with Feeding America Community Kitchens where over 170 participants were in attendance.
- Created regional summits for members and nonmembers
- Launched a podcast dedicated to stories and best practices of our members
- Members in the Catalyst Kitchens network: 65
- Consulting clients: 38
- Total number of trainees throughout the network: 3,757





COMMUNITY IMPACT

Record Number of Enrollees

FareStart enrolled 502 people over the Youth, Adult and Apprenticeship Programs.

Community Meals

Our students produced 329,391 meals which went to local low-income hospices, shelters, transitional housing and healthcare facilities.

School Meals

We served 528,632 school meals in 2018.

Volunteers

More than 3,700 volunteers put in a total of more than 32,000 hours of work saving FareStart nearly \$800,000.

Memorable & Meaningful

FareStart Catering served at over 750 events.



DONORS AND PARTNERS

Our community of donors, volunteers, chefs and employment partners help our students seize the opportunities that FareStart provides. Without their generous support, our students would not have this chance to put themselves on their chosen path to success. We can't thank our supporters enough.



FareStart's Circle of Impact recognizes annual giving from individuals who donate \$1,000 or more and corporations and foundations that invest \$5,000 or more in our mission annually. Our deepest thanks for their important contributions to our students' success.

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Transformers \$10,000-\$24,999

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Tom & Connie Walsh

†Deceased



Anonymous (8) Jessiča Aaron Maria Apicella Julie Bouffleur Diana Campbell Sara Church Michelle & Steve Cowger Lucio Dery Stacey Dickinson Martha & Scott Douglas Tera Eerkes Gail & Edmond Eng Sarah Eshelman & Jason Dunkelberger Espresso Vivace Karen & Ron Fasano Beth Featherstone Tana Feichtinger Petersen & Ray Petersen Anne Fennessy & David Moseley David Finkel Liz Fitzhugh & Jim Feldman Charlotte Franklin Claire & Marion Glasgo Mukund Gopalan Christina Greene Yumiko Hamanaka Bernice Harris Tom & Gerri Hiestand Judith Hightower Cyril & Rosalind Jos Jéena Khan Lisa Krogman Robin Lacey Robin & Wendy Lloyd Don & Pat Lockner Stephanie Lowe Elizabeth Maunz & Art Simpson Brenda Miner Alina Moskalenko Dorothy Nelson & John Resing Kevin Nuechterlein Pavel Panchekha Ginger Phalen & Jeff Chan Cynthia Potter Kýle Potuzak Nanci Presley-Holley Melissa & Mátt Ralsťon Patrick Roby & Stephanie Pietromonáco Julie Rubinstein Eric Rucker Rebecca Selengut Paul & April Shimabukuro Jeanne Sponsel Shannon Thomas Kiley Thornton Brian & Todd Thurston Bralczyk Anne Titterington

Jeremy Ward Karen & Mikael Weigelt John & Corry Weiss Morgan & Matt Winkler

Rising Higher Campaign Donors

Rising Higher was a special campaign to support the creation of the Foodservice Apprenticeship Program and our businesses expansion in partnership with Amazon.

\$1,000,000+

Amazon Synnove L. Fielding[†] & Robert LeRoy

\$500,000+

The Bill & Melinda Gates Foundation JP Morgan Chase Global Philanthropy The Norcliffe Foundation Elizabeth Ruth Wallace Living Trust

\$250,000+

Anonymous

\$100,000+

Bill & Janette Adamucci Sue & Dave Holt

\$50,000+

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Anonymous Barbara & Allan Ferrin Molly & David Hancock David & Paige Linton Judy Meleliat & Reilly Jensen Chris Schenck & Sarah Martin Phil & Maggie Stalcup Starbucks

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\$1,000+

Bayley Family Foundation Troy & Alejandro Coalman Barbara J. Dingfield Mark Fordham Dwight Gee & Barbara Wright Linda Glenicki Megan & Joe Hampson Judith Hightower Linda Martin & Blake Holaday Doug Hurley & Lynn Taylor Mary Beth & Marty King Jay & Linda Lapin Lisa & Mike Losh Shaula Massena Microsoft Matching Gifts Program Liberty & Scott Munson Bill & Patricia Pedersen Philips Lighting Matching Gifts Program Peter Pilkington & Barbara O'Hara Pilkington Melissa & Matt Ralston Julie Rubinstein Michi Shimada Ted Spitalnick & Katie Farrell Mary Beth & Austin Watson Lauren Young & Kelly Traw



In-Kind Supporters

\$25,000 and above

Larry & Sherry Benaroya and Benaroya Companies Collins Family Orchard First & Goal Full Circle Tableau Foundation Washington State Convention Center

\$10,000 - \$24,999

Alaska Airlines Amazon Bloom Consulting, Inc. Caffe Vita Chihuly Studios Christensen O'Connor Johnson Kindness **Ecolab Ethan Stowell Restaurants** Farm & Larder Farms for Life Jim & Krista Ferguson Lisa & Kevin Johnson Don & JoEllen Loeb Mike & Liz McConnell NBB.J **Providence Catering** Jennifer & Christopher Roberts Turner Construction United Airlines

\$5,000 - \$9,999

Anonymous
Canlis
Charlie's Produce
Chinook Book
Fleury Estate Winery
Ivar's Acres of Clams
L4 Leadership
Steve Loeb
Meals Partnership Coalition
Munchery
Net-Tech

OSL Lisa & Steve Walterskirchen

\$2,500 - \$4,999

A Healthy and Happy Company Air France-KLM Alice Arrington Ciudad Chef Matt Dillon **Donovan Photographies** Peter & Deborah Ehrlichman Eight Bells Winery Esplendido Douro Expedia Fran's Chocolate Freeman Co. The FruitGuys Food Bank Farm Fuji Bakery Fuse IQ **Grand Central Bakery** Leonetti Cellars Aidan Low Modernist Cuisine **National Cooperative Grocers** Association Nootka Marine Adventures Oxbow Farm and Conservation Center PlavNetwork Inc Quilceda Creek Vintners Ray's Boathouse Serafina Osteria E Enoteca Small and Mighty Creative Phil & Maggie Stalcup Lisa Stevens & Vic Wertz Takata Photography Tourage Consulting LLC Tourmap Tulalip Resort Casino

\$1,000 - \$2,499

Anonymous Bill & Janette Adamucci Adana Alderbrook Resort & Spa Altstadt Andrew Will Winery Barbara & Jim Barnyak

Ben Bridge Jeweler Bob & Alice Bishop Bledsoe Family Winery Michelle Burns & Ray Szylko Jeannie Butler & Bob Weinburg Cafe Lago Cantinetta The Carlile Room Cascade Designs Inc. Cayuse Vineyards Cedarbrook Lodge Center Art LLC Chan Seattle Community Table The Corson Building and Sitka & Spruce Daniel's Broiler - Bellevue Devona Tom Douglas & Jackie Cross Eden Hill Restaurant The Edgewater El Gaucho Hospitality **Enchant Christmas Eterna Studios** The Fairmont Olympic Hotel Andre Feriante Debbie & Brad Gliner **Heartwood Provisions** Chef Josh Henderson Hitchcock Restaurant Group Hoastone's Wood Oven Holland America Line II Fornaio Inn at Langley Robert Jacobs James Beard Foundation Kate Flizabeth Studios Kenmore Air Kukree Food Truck La Peer Hotel Le Messe

Le Pichet

The London Plane

Alice & Rod Louie

Mexican Consulate

Microsoft Corporation

Chef Brendan & Heidi McGill

The Lookout

Lecosho

Lola

Lyft

Manolin

Bob & Claudia Nelson **Novelty Hill Winery** Oddfellows Café + Bar Orchard Kitchen Outlier **PCC Community Markets** Pearl Jam Peter Michael Winery The Phoenician Pineapple Hospitality Poppy Portage Bay Cafe Thierry & Kathy Rautureau Rider Restaurant Rudy's Barbershop Salare Restaurant San Pellegrino Tony & Julie Santorsola Julia & Greg Schechter SeaStar Restaurant Semiahmoo Resort Sisters and Brothers Sloan Estate Snoqualmie Casino Sound Sustainable Farms Stateside Ste Michelle Wine Estates Sun Mountain Lodge Surrell Taco Time Tap House Grill Thompson Hotel **TMACS** Nicole Trimble & Josh Feigin Volunteer Park Cafe Washington Athletic Club Washington State Culinary **Apprentice** Woodland Park Zoo

Employment Partners

Aerlume Altstadt

Argosy Cruises

Bok a Bok Fried Chicken Bon Appetit at Amazon Bon Appetit at Google

Bounty Kitchen Buca Di Beppo Caruccio's

Cheesecake Factory Cherry Street Coffeehouse

City Catering Co. Columbia Tower Club

Compass Group at Microsoft

Compass Group Seattle University Skillet

Daniel's Broiler **DSquared Catering**

Fat Local FI Gaucho

Essential Baking Co. **Ethan Stowell Restaurants**

Evergreens Ezell's Chicken Flatstick Pub Four Seasons Gourmondo

Grand Central Bakery Heavy Restaurant Group

Henry's Tavern

II Fornaio Ivar's Jacks BBQ

Junebaby Justus Cafe Kidd Valley

Kigo Kitchen Lavish Roots

Lifelong Chicken Soup Brigade

London Plane Lost Lake Cafe

Loulay Luc

Lula Salads Marination MBar

Metropolitan Grill Mockingbird Society

MOD Pizza Neon Taco

New Seasons Market

Nordstrom Restaurants & F-Bar North City Bistro and Wine Shop

Operation Sack Lunch Pacific Science Center **PCC Community Markets**

Pokeworks Portage Bay Cafe

Rider Salare

Schwartz Brothers Bakery

Shake Shack

Skyline at First Hill

Sodexo

Seattle Pacific University

SPiN Seattle Starbucks Steelhead Diner

Subway Taco Time

Taylor Shellfish Oyster Bar

The Charter Hotel The Derschang Group The Rainier Club

Tom Douglas Restaurants

Tutta Bella

Whole Foods Markets

Employer Advisory Council

Altstadt Cone & Steiner Derschang Group Four Seasons

Ivars / Kidd Valley Marination MOD Pizza Molly Moon's Nordstrom **PCC Community Markets** Starbucks Washington Hospitality Association

FareStart Community Council

Clarke Straus Wells Fargo - Council Chair

Gena Bomotti Savers

Claudia Leslie **US Bank**

Stephanie Stephens Lane Powell

Maude Erin Synchrony Bank

Nick Garber **Huneeus Vintners**

Joshua Russert Batdorf & Bronson Coffee Roasters

Robin Schachter Gamoran Legal Consulting

Shruti Thakral Amazon

Jill Vicente Seattle Credit Union



Guest Chef Night

In order of appearance

Lecosho

Chef Matt Janke

Semiahmoo Resort

Chef Bruno Feldeisen

Poppy/Lionhead

Chef Jerry Traunfeld

PCC Community Markets

Chef Darin Gagner

Ciudad

Chef Aaron Willis

Rider at the Hotel Theodore

Chef David Nichols

Cantinetta

Chefs Brian Cartenuto & Derek

May

Hogstone's Wood Oven/Aelder Washington Athletic Club

Chef Jay Blackinton

Tulalip Resort Casino

Chef Nikol Nakamura

Salare/JuneBaby

Chef Edourado Jordan

FareStart

Chef Wayne Johnson & FareStart Chef Aarthi Sampath

chefs

Ray's Boathouse

Chef Paul Duncan

Chan

Chef Heong Soon Park

The Carlile Room

Chef Dezi Bonow

Stateside

Chef Eric Johnson

Holland America Culinary

Council

Chef Ethan Stowell

Outlier

Chef Shawn Applin

Oddfellow's Cafe+Bar

Chef Alex Wilson

Community Table by FareStart The Kimpton Group

Chef Michael Mason

SeaStar

Chef John Howie

Adana

Chef Shota Nakajima

Altstadt

Chef Megan Coombes

Portage Bay Cafe

Chef Dave Miller

Lola

Chef Tori Mann

Le Pichet

Chef Dave Cooper

Heartwood Provisions

Chef Varin Keokitvon

The London Plane

Chef Ricardo Valdes Caffe Vita Culinary All-Stars

Chefs William Belickis & Scott

Carsbera

Chef Eric Flovd

Volunteer Park Cafe

Chef Fricka Burke

Le Messe

Chef Brian Clevenger

Kukree

Eden Hill

Chef Maximillian Petty

Snoqualmie Casino

Chef Jack Wynne

Consulado de México en

Seattle

Chef Ana Sainz

II Fornaio

Chef Franz Junga

Tulalip Casino Chef Lil Miller

Kaspars Catering & Events

Chef Kaspar Donier

Caffe Vita Culinary All-Stars

Night

Chef Monica Dimas

Hitchcock

Chef Brendan McGill

Chef Walter Pisano

El Gaucho

Chef Jason Wilson

Novelty Hill - Januik Winery

Chef Seth Fernald

Alderbrook Resort

Chef Adam Hagen

The Corson Building

Chef Emily Dann Seahawks First & Goal

Hospitality

Chef Michael Johnson

Copperleaf Restaurant at

Cedarbrook Lodge

Chef Roy Breiman

Manolin

Chef Alex Barkley

Maslow's Meals

In order of appearance

Salare/JuneBaby

Chef Edouardo Jordan

Hitchcock Restaurant Group Chef Brendan McGill

Goldfinch Tavern at Four

Seasons

Chef Joe Ritchie

Luc/Loulay

Chef Thierry Rautureau

FareStart Restaurant

Chef Paige Bloskey

Osteria La Spiga

Chef Sabrina Tinsley

Ethan Stowell Restaurants Chef Ethan Stowell

Novelty Hill

Chef Seth Fernald

The Huxley Wallace Collective

Chef Josh Henderson

Café Juanita

Chef Holly Smith

Plum Bistro

Chef Makini Howell





Tributes

We acknowledge and honor the gifts made to FareStart in 2018 in memory or in honor of a community member.

Memorial Gifts of \$500 or more:

Jennifer Cameron in memory of Lynn Taylor

William Carney & Carol Hurley in memory of Lynn Taylor

Jim Carpenter in memory of Lynn Taylor

Michael & Pamela Chozen in memory of Isabelle Hebrant & Blaze Bernstein

Christina Cooksey in memory of Trygve Butler

The Holton Foundation in memory of Wesley M. Holton

Kate Pettit in memory of Jonathan Pettit

Charles Smith in memory of Douglas Wisdorf

Honoring Gifts of \$500 or more:

The Boeing Company in honor of Kyle Potuzak

Gene Carter in honor of Larry Benaroya

Charles Smith Wine in honor of Chef Franz Junga & Chef Erica Kennedy

Golenbock Eiseman Assor Bell & Peskoe LLP in honor of Clifford Meyer

Howard & Nancy Johnson in honor of Jack Anderson, Julie Robertson, Laura Carlson, Paul Johnson, Alice Collingwood, Trish Adler, Cameron Roberston, Colby Roberston, Whitney Ebert, Alicia Carlson, Andrew Carlson, Ilaria Garrett, Beth Chard and Carol Johnson

Mark Johnson in honor of Janine Johnson

Ann & David Mann in honor of Chef Wayne Johnson

Pat McConnell & Heidi Hoffman in honor of Mike McConnell

Theodore Misselwitz in honor of Scott MacRae

Opus Agency in honor of David Linton

PaaDee Inc in honor of Chef Edouardo Jordan

Mary Pigott in honor of Megan Karch

Audrey & Bob Seale in honor of Ethan Stowell

Jim & Sheila Mallahan in honor of Megan Karch

Yesler, Inc. in honor of Karla Horwitz

FINANCIALS

Transparency and accountability are some of our core beliefs at FareStart and this financial statement is testament to that. We are dedicated to being good stewards of the financial support we receive from the community as reflected in our four-star rating from Charity Navigator for nine consecutive years.

2018 FINANCIALS

EU IU I IIIAII UIAEU						
Year Ended December 31, 2018	nded December 31, 2018 FareStart		FareStart Properties		Consolidated *	
REVENUE						
Food Service Revenue	3	10,455,227	3		3	10,455,227
Government		1.774.706				1.774,708
Private Contributions		8,493,412		1.3		8,493,412
Catalyst Kitchens - Services and Dues		296,617				295,617
Interest and Other Revenue		44,064		~		44,084
In-Kind Contributions - non-food	100	785,136		8		785,136
TOTAL REVENUE	\$	21,849,162	\$	4	\$	21,849,162
EXPENSES						
Training Program	3	20,373,014	3		8	20.373.014
Administration		15,921,773		171,855		16,093,628
Fundraising		2,077.822		-		2.077,822
TOTAL EXPENSES	\$	38,372,609	\$	171,855	\$	38,544,464
TOTAL CHANGE IN NET ASSETS**	\$	(16,523,447)	5	(171,855)	\$	(16,695,302)
ASSETS AND LIABILITIES						
Current Assets	S	4,720,440	5	432,504	\$	5,152,944
Non-Current Assets		17,713,481		7,250,506		24,963,987
TOTAL ASSETS	\$	22,433,921	\$	7,683,010	\$	30,116,931
Current Liabilities	s	2,332,518	5		5	2.332,518
Non-current Liabilities		49,416		-		49,416
TOTAL LIABILITIES	\$	2,381,934	3		3	2,381,934
NET ASSETS	8	20,051,987	\$	7,683,010	\$	27,734,997
LIABILITIES & NET ASSETS	\$	22,433,921	\$	7,683,010	\$	20,116,931
AND DESCRIPTION OF THE PERSON						

^{*} Intercompany balances have been eliminated in consolidation.

For a copy of the audited financial statements, please contact Ryan Dean at (206) 267-7603 or visit farestart.org

FareStart and its Landlord mutually agreed that Community Table, one of the social enterprise businesses in South Lake Union, was not as successful as anticipated. The location was closed on January 25, 2019 to enable the organization to focus on its other businesses, which offer more job training opportunities. As a result, the previously recorded in-kind gift was modified to reflect this reduction in contributed non-cash value in 2018. Your continued support and dedication towards FareStart mission are deeply appreciated.



^{**} Of the \$(16,523,447) Total Change in Net Assets, \$(13,042,361) directly related to the reduction in the value of the contributed noncash asset.

