

CORPORATE DONORS

\$100,000 or more

Baeling Company
Microsoft Corporation
(Includes matching gifts program)
Wal-Mart

\$50,000 - \$99,999

Growth Philanthropy Network, Inc.
JP Morgan Chase - Global Philanthropy

\$10,000 - \$49,999

Bank of America
Charitable Foundation
Constar
Dick's Drive-In
Pacific Coast
Fruit Company
RealNetworks
Foundation
Starbucks Coffee
Company
(Includes matching gift program)
Sysco
Vigor Industrial
Wells Fargo Foundation

\$5,000 - \$9,999

Accenture
Aegisliving
ARAMARK Corporation
Bargreen Ellingson
BlackRock Financial
Management
Charlie's Produce
Cyllina International
Cornerstone Advisors
Cornerstone Architectural
Group
Costco Wholesale
Dinerware
DLR Group
Dorsey & Whitney LLP
Getty Images
King County Combined
Federal Campaign
Modernist Cuisine
Morgan Stanley Smith
Barney LLC
Starline Luxury Coaches
US Bancorp Foundation
Vulcan Inc

\$1,000 - \$4,999

Alexandria Real Estate
Equities Inc.
Amazon.com
Base2 Solutions
Booz Allen Hamilton
Buell Realtime
Reporting, LLC
Celebrated Chefs
Chevron Humankind
Matching Gift Program
Gallatin Public Affairs
Convention Center
Williams Helde
General Electric
Green Bean Coffeehouse
Grid Engineers LLC
King County Employees
Charitable Campaign
Local Independent
Charities
Cannon Fish Co
Chinook Book
Mary Queen of Peace
Parish
Northlake Unitarian
Universalist Church
Phillips Three LLP
The Pike Brewing
Company
PSF Mechanical
Satchuk Resources
Seattle Metropolitan
Credit Union
Sellen Construction
Tap House Grill
Thumbprint Racing
Unity of Bellevue
Varoill Corporation
VMware Foundation
Washington Athletic Club
Washington State
Employee Combined
Fund
Weber Thompson
Weyerhaeuser Company
Foundation
Zillow

\$100,000 or more

Alaska Airlines
Jan Brastad
Caffe Vita
Cannon Fish Co
Chinook Book
Component Design NW
Elliott's Dyster House
Encore Media Group
Andy & Stephanie
Hogenson
Magnolia Hospitality
Group dba A+ Events
Made Organic Salon
Kathleen Shannon
Sky City at the Space
Needle
Starbucks Coffee Company
Sund's Lodge
The Chocolate
Via Tribunali
Ken & Nancy Glass
Lenore Handover Foundation
Andy & Stephanie
Hogenson
Abbi's Northwest
Abeja Winery
Gerry & Tracy Adams
Bill & Janette Adamczyk
Alicia McConnell
Alicia Arrington
Becher's Handmade
Cheese
Ben Bridge Jewelers
Bob & Alice Bishop
Boeing Company
Business Interiors Northwest

\$10,000 - \$24,999

Cocker Femmessy
Grand Central Bakery
Hydrogen Advertising
The Martale Line LLC
Monster.com
Bob & Claudia Nelson
Rover's
Diane VanDerbeek
Washington State
Convention Center
Williams Helde
Alaska Airlines
Jan Brastad
Caffe Vita
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\$5,000 - \$9,999

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Business Interiors Northwest

FOUNDATION DONORS

\$100,000 or more

Oak Foundation
Paul Allen Family
Foundation
United Way of King County

\$50,000 - \$99,999

M.J. Murdock
Charitable Trust
Dry Soda Co.
Ecolab

\$10,000 - \$24,999

The Roma Foundation
Stoneleigh Fund
Anonymus
American Foundation
The Glaser Foundation
Harvest Foundation
Lockwood Foundation
Sharkey Family Foundation

\$5,000 - \$9,999

Dorsey & Whitney
Foundation
Fred & Gretel Biel
Charitable Trust
Jean K. LaFromboise
Foundation
Northwest Children's Fund
Huck & Roth, PLLC
Kenmore Air
LA Leadership LLC
Leonelli Cellars
Lodmell Cellars
Loreta Retreats
Foundation Source
Horizons Foundation
Seattle Foundation
SEI Giving Fund
The Triple T. Foundation
The Wree Fund

\$1,000 - \$4,999

ARAMARK Corporation
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Charlie's Produce
Cyllina International
Cornerstone Advisors
Cornerstone Architectural
Group
Costco Wholesale
Dinerware
DLR Group
Dorsey & Whitney LLP
Getty Images
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Federal Campaign
Modernist Cuisine
Morgan Stanley Smith
Barney LLC
Starline Luxury Coaches
US Bancorp Foundation
Vulcan Inc

\$10,000 - \$24,999

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Bob & Claudia Nelson
Rover's
Diane VanDerbeek
Washington State
Convention Center
Williams Helde
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Ben Bridge Jewelers
Bob & Alice Bishop
Boeing Company
Business Interiors Northwest

\$5,000 - \$9,999

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\$1,000 - \$4,999

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Alicia Arrington
Becher's Handmade
Cheese
Ben Bridge Jewelers
Bob & Alice Bishop
Boeing Company
Business Interiors Northwest

Buty Winery
Canlis Restaurant
Cascade Designs Inc.
Charlie's Produce
Chateau Ste. Michelle
Choice Organic Teas
Christensen O'Connor
Johnson Kindness
United Way of King County

\$50,000 - \$99,999

M.J. Murdock
Charitable Trust
Dry Soda Co.
Ecolab

\$10,000 - \$24,999

The Roma Foundation
Stoneleigh Fund
Anonymus
American Foundation
The Glaser Foundation
Harvest Foundation
Lockwood Foundation
Sharkey Family Foundation

\$5,000 - \$9,999

Dorsey & Whitney
Foundation
Fred & Gretel Biel
Charitable Trust
Jean K. LaFromboise
Foundation
Northwest Children's Fund
Huck & Roth, PLLC
Kenmore Air
LA Leadership LLC
Leonelli Cellars
Lodmell Cellars
Loreta Retreats
Foundation Source
Horizons Foundation
Seattle Foundation
SEI Giving Fund
The Triple T. Foundation
The Wree Fund

\$1,000 - \$4,999

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Charlie's Produce
Cyllina International
Cornerstone Advisors
Cornerstone Architectural
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Costco Wholesale
Dinerware
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Morgan Stanley Smith
Barney LLC
Starline Luxury Coaches
US Bancorp Foundation
Vulcan Inc

\$10,000 - \$24,999

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Bob & Claudia Nelson
Rover's
Diane VanDerbeek
Washington State
Convention Center
Williams Helde
Alaska Airlines
Jan Brastad
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Cannon Fish Co
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\$5,000 - \$9,999

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The Schuler Family
Foundation
In Honor of Fred R. Smith
Sonja O. Kemp
Charitable Trust
Ted Spitalnick &
Katie Farrell
Lyn Tangen &
Richard Barbieri
Gloria Taylor
Ruth & Todd Warren

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M.J. Murdock
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Dry Soda Co.
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Seattle Foundation
SEI Giving Fund
The Triple T. Foundation
The Wree Fund

\$1,000 - \$4,999

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SUSTAINERS

\$1,000 - \$2,499

Anonymous (5)
Michael Abercrombie
Gerry & Tracy Adams
Pete & Helen Andersen
Debbie Anderson
Karen & John Anderson
Scott Anderson &
Alex Stanyon

\$5,000 - \$9,999

Russell Aoki
The Arbutus Family
Foundation

\$10,000 - \$24,999

Tom Alberg & Judi Beck
Anderson Family Foundation
Arthur M. James Family
Foundation
Figland Family Wine Estates
Fran's Chocolates
Don & Jaymi Garvett
Half Pint Homemade
Ice Cream
Jim Healy &
Loretta Metcalf
Holland America
II Fornacio
Impressions Photography
JetBlue Airways
JMarsh Studios LLC
Drs. Kevin & Lisa Johnson
Joule
Megan Karch & Aly
Vander Stoep
Kelley, Goldfarb, Gill,
Huck & Roth, PLLC
Kenmore Air
LA Leadership LLC
Leonelli Cellars
Lodmell Cellars
Loreta Retreats
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The Wree Fund

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Raymond Lee &
Laurie Frankel
Glenda Lin
Joanne Linton
Mitch Marder &
Carla Bradshaw
Kraig & Lora Marlin Baker
Francesco Marshall &
Ron Sappell
Jim Masson & Katie
Heinrich
Elizabeth Maunz &
Art Simpson
Pamela & Bob McCabe
David McCann
Sandy McCade
Christine & Tate McHugh
Judy Melellart &
Reilly Jensen
Charlotte Merritt
Frank & Terry Michals
David & Susan Moffett
Bruce & Mary Montgomery
Charles Moore
Paul & Susan Moulton
Liberty & Scott Munson
The Myhrvold Family
Charitable Fund
Robert & Susan Nathane
Nehemiah Venturas
Mardi Newman
Ted Oehrling &
Cece Grasso
Wendy & Ryan Ogaard
Barbara O'Hara Pilkington
& Peter Pilkington
Anne Otten & James
Adcock
Victor & Nancy Parker
Shelby Cohen & Julie Shapiro
Karyn & Joe Barer
Gwenyth & Fred Bassetti
Eric Beam
Linda Becker
Marilyn & Alan Bernahl
Bill & Teresa Predmore
Robert Pregulman &
Randy Hole
Barb & Doug Rague
Raikes Foundation
Janis Ralston & Kial Young
Raman Family Foundation
Chad Raymond &
Camille Clinton
Lynn Reed
MaryAnne Reichle
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Tom Reynolds &
Mariluz Villa
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Cathy Sarkovsky
Will & Lee Schenrump
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Teresa & Steve Serex
Sunil & Leena Shah
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Martha & Chick Shurtliff
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Mike & Sheryl Skinner
Charles Smith
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Jack & Cyndi Sparacio
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Dale R. & Carol Sperling
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Julie Blacklesie
Erin & Peter Sutcliffe
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George & Liewka Tantzen
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Jeanne Vetersneck
Wif & Diane Wainhouse
Tom & Connie Walsh
Jennifer Wang &
Alf Kiguan
Ashley Hulsey &
Marc Kitter
Chris & Donna Ishii
Dan Johnson & Jill Chelimer
Lynn & Adam Rauch
Byron & Diane Richards
Rachael & Michael Roufa
Lynn Ryder
Daniel Salyer & Julie Lin
Zingale
Joanna & Scott Smith
Wally Pereyra
Boris Tomarkin
Sheryl Willert

\$5,000 - \$9,999

Russell Aoki
The Arbutus Family
Foundation

\$10,000 - \$24,999

Tom Alberg & Judi Beck
Anderson Family Foundation
Arthur M. James Family
Foundation
Figland Family Wine Estates
Fran's Chocolates
Don & Jaymi Garvett
Half Pint Homemade
Ice Cream
Jim Healy &
Loretta Metcalf
Holland America
II Fornacio
Impressions Photography
JetBlue Airways
JMarsh Studios LLC
Drs. Kevin & Lisa Johnson
Joule
Megan Karch & Aly
Vander Stoep
Kelley, Goldfarb, Gill,
Huck & Roth, PLLC
Kenmore Air
LA Leadership LLC
Leonelli Cellars
Lodmell Cellars
Loreta Retreats
Foundation Source
Horizons Foundation
Seattle Foundation
SEI Giving Fund
The Triple T. Foundation
The Wree Fund

\$5,000 - \$9,999

Dorsey & Whitney
Foundation
Fred & Gretel Biel
Charitable Trust
Jean K. LaFromboise
Foundation
Northwest Children's Fund
Huck & Roth, PLLC
Kenmore Air
LA Leadership LLC
Leonelli Cellars
Lodmell Cellars
Loreta Retreats
Foundation Source
Horizons Foundation
Seattle Foundation
SEI Giving Fund
The Triple T. Foundation
The Wree Fund

\$1,000 - \$4,999

ARAMARK Corporation
Bargreen Ellingson
BlackRock Financial
Management
Charlie's Produce
Cyllina International
Cornerstone Advisors
Cornerstone Architectural
Group
Costco Wholesale
Dinerware
DLR Group
Dorsey & Whitney LLP
Getty Images
King County Combined
Federal Campaign
Modernist Cuisine
Morgan Stanley Smith
Barney LLC
Starline Luxury Coaches
US Bancorp Foundation
Vulcan Inc

\$10,000 - \$24,999

Cocker Femmessy
Grand Central Bakery
Hydrogen Advertising
The Martale Line LLC
Monster.com
Bob & Claudia Nelson
Rover's
Diane VanDerbeek
Washington State
Convention Center
Williams Helde
Alaska Airlines
Jan Brastad
Caffe Vita
Cannon Fish Co
Chinook Book
Component Design NW
Elliott's Dyster House
Encore Media Group
Andy & Stephanie
Hogenson
Magnolia Hospitality
Group dba A+ Events
Made Organic Salon
Kathleen Shannon
Sky City at the Space
Needle
Starbucks Coffee Company
Sund's Lodge
The Chocolate
Via Tribunali
Ken & Nancy Glass
Lenore Handover Foundation
Andy & Stephanie
Hogenson
Abbi's Northwest
Abeja Winery
Gerry & Tracy Adams
Bill & Janette Adamczyk
Alicia McConnell
Alicia Arrington
Becher's Handmade
Cheese
Ben Bridge Jewelers
Bob & Alice Bishop
Boeing Company
Business Interiors Northwest

\$5,000 - \$9,999

Dear FareStart Supporters,

2012, our 20th year as a non-profit social enterprise, was a wonderful celebration of the many individuals—over 6,500 of them—who have transformed their lives at FareStart. It was a celebration also of the number of meals served to the hungry—over 5.5 million!—and of the positive impact that these endeavors have had on our community over the past two decades. It was a time to reflect and affirm the importance of our work and mission, and to top it off, it was a year in which we reached a new level of accomplishment in both our mission outcomes and our program and business growth.

It was also a year in which we recognized more than ever the increased impact that we have achieved in the last two decades as a result of the unwavering support of our community of donors. This annual report reflects that growth. The wonderful people listed herein all played an important part in the great graduate and employment outcome numbers we achieved in 2012—our highest ever. We sincerely thank every one of you for your individual support, on behalf of all the FareStart students and graduates who have benefitted from your collective generosity!


We are so grateful for the support of our community and the joyful growth and success of our organization and mission outcomes over the past 20 years. Yet we are ever mindful that as long as poverty, joblessness and homelessness are still pressing issues in our community and country, we must push ahead with an ambitious vision. FareStart's board and leadership are launching a new long-range strategic plan to guide our work going forward, to enable us to continue to grow and increase our impact, and to inspire and push us to keep innovating new ways that FareStart can serve as a positive pathway out of poverty and homelessness for a great many more lives in the future.

Thank you for being with us on this important journey. We would not be able to serve so many—without your dedicated support and involvement.

With our deep thanks,


David Linton

President, 2012/2013 FareStart Board of Directors


Megan March

FareStart Chief Executive Officer



169
Total number of job placements.

87%
Job placement rate, adult
(within 90 days of graduation)
5% increase from 2011

81%
Job retention rate, adult
(after 90 days of employment)

182
Number of graduates
(128 adults and 54 youth)
12% increase over 2011

SUPER VOLUNTEERS

FareStart is fortunate to have the support of fantastic volunteers in all aspects of the organization, including shelter meal preparation and delivery, events and benefits, student counseling, Guest Chef Night, and service on strategic committees. We would like to thank all of our volunteers, but especially the following individuals those who have dedicated over 100 hours of their time and/or put forth an exceptional effort in 2012:

Gabriel Ayerza	Susan Dahl	Susan Iveys	Rob Nyberg	C.C. Scott
Ross Beamish	Janice Dilworth	Karen James	Stacey O'Farrell	Dustin Schraiman
Douglas Bieker	Mikki Effert	Jill Johnson	Patricia Pearlman	Julie Stillman
Bob Boerst	Gail Eng	Michael Lewis	Francis Piscal	Tracy Sudman
Mary Bonine	Anita Ertel	Alice Louie	Cole Poppinger	George Tanzen
Bernard Bossom	Judy Feinstein	Jordan Louie	Tara Robinson	Lynn Taylor
Tim Burke	Sandra Harris	Rod Louie	Joseph Rood	Jeanette Thorson
Jennifer Cameron	Reid Hickman	Jill Lunn	Holly Rudd	Bonnie Tibbles
Andrew Carlin	Timothy Hicks	Colin McCaig	Cynthia Ryan	Erica Wadley
Rebecca Chan	Dave Holt	Brenda Miner	Sandy Schwartz	Sarah Weaver
Pam Cople	Doug Hurley	Liberty Munson	Jason Smith	Carol Whisenant

562,000

meals served to shelters and low-income childcare centers



Our Mission

FareStart provides a community that transforms lives by empowering homeless and disadvantaged men, women, and families to achieve self-sufficiency through life skills, job training and employment in the food service industry.

2012 FareStart Board of Directors

Executive Committee:

David Linton, President
[Bigelow Company, LLC]

Lyn Tangen, Past President
[Community Volunteer]

Norm Swick, President-Elect
[Community Volunteer]

Garry Adams, Treasurer
[Clothing & Head]

Gregg Johnson, Vice President - National
[Johnson Consulting Associates, LLC]

Lisa Clarke, Vice President - FSI
[Rally Marketing Group]

Craig Russell, Secretary
[Starbucks Coffee Company]

Directors:

Bill Adamucci [INFOE, Inc.]

Jeffrey Adelson [Boeing]

Alex Ceballos [Amazon]

Connie Clark Redmond
[Community Volunteer]

Paul Davis [Coinstar]

Ken Glass [Community Volunteer]

Ken Hart [Cornerstone
Advisors Inc.]

Rodger Kahn [Tousley Brain
Stephens]

Bob Nelson [Morgan Stanley
Smith Barney]

Jerry Meyer [Aegis Senior
Communities]

Patricia Pedersen
[US Bank]

Jon Pettit [AIA]

Phil Stalcup
[Community Volunteer]

Shery Willert
[Williams Kastner]

Ex-Officio Member:
Megan Karch,
FareStart CEO

VOLUNTEER SERVING GROUPS 2012

Guest Chef Night volunteer servers are an essential element of FareStart's weekly celebration of our students. The gift of their time helps keep overhead costs down and benefits our diners, students, and the entire community. FareStart thanks the following companies, organizations and circles of friends who served as Guest Chef Night Servers during 2012:

Ægis Living	Boeing Family & Friends	Global Libraries Team at The Bill & Melinda Gates Foundation	Miller Nash LLP - Attorneys at Law	T-Mobile
Amazon Recruiting	Booz Allen Hamilton	Greater Puget Sound HFTP & SSSC HFTP Chapters	PEMCO Insurance	The Benaroya Company
Amazon Web Services (2x)	Clothier & Head and Garvey Shubert	Group Health Cooperative	PlayNetwork Inc.	Thumbprint Racing
Bank of America Community Volunteers	Coinstar (2x)	Holiday Helpers	Point B	United Way of King County
Base 2 Solutions	Cornerstone Advisors	Les Dames d'Escoffier - Seattle Chapter	Seattle Works' Board of Directors	Unity of Bellevue
Bill & Melinda Gates Foundation/Medina Foundation	Costco	Martha's Moms Rowing Team	Varoil Corporation	Weyerhaeuser (2x)
BINW	Dan, Diana & Friends	Getty Images	Starbucks Coffee Company (2x)	Women's University Club of Seattle
BlackRock	Dorsey & Whitney LLP		Suncadia Resort	WSU King County
	Friends		Super Terrific Friends	Cougar Club
	Friends of Fred R. Smith		Unite Book Club	Zillow
	Getty Images			

"I have a job I love because of FareStart. Not only a job, a career. Life is beyond my wildest dreams!"

— Shannon, 2012 graduate

98%

of Barista program graduates gained employment or went back to school

ADULT GRADUATE EMPLOYERS

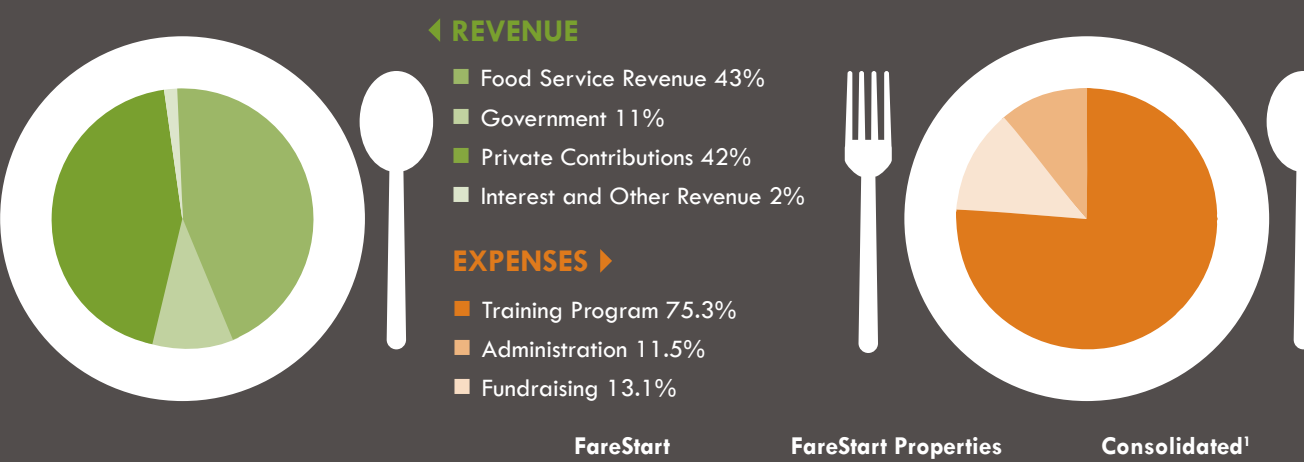
Since 1992, FareStart has provided job training and life skills training to over 6,500 homeless and disadvantaged men and women in our community through its Adult Culinary Training program. We are very grateful to the following businesses for hiring FareStart graduates in 2012:

13 Coins (3 grads)	Cafe Petrosino	HMSHost Seattle (2 grads)	Outback Steakhouse	Santa Ana Casino
5 Point Cafe	Centerplate	Holiday Inn - Everett	Overlake Golf Club	Seaton Seabar and Rotisserie
A Terrible Beauty	Centerplate-Comcast Arena	Hop Jack's (3 grads)	Overlake Terrace	Seattle Golf Club
Ægis Living	Chipotle (2 grads)	Hotel Murano	Palace Kitchen	Shalimar
Alpenland Delicatessen	Anthony's Pier 66 (3 grads)	InnerSea Discoveries (2 grads)	Palmside	Specialty's Cafe & Bakery (3 grads)
Aramark - Convention Center (4 grads)	Core Bistro	International Parking Management	Palomina Restaurant and Bar	St. Dames
Arctic Club	Crowne Plaza Hotel	Izakaya Sushi	Park Place Deli	Staffmark - OHL
Argosy Cruises	Cyclops Cafe & Lounge	J&M Cafe	Pasta & Co Bellevue	Star Protection Agency LLC
Atlanta's Chicken and Wings	Delta Delta Delta Sorority	Jillian's	Phinney Market	Swedish Medical Center
B&O Espresso	Denny's	Kangaroo and Kiwi	Picallinos (3 grads)	That's Amore
Ballard Landmark	Essential Baking Co	Lancer Hospitality	Plum Delicious	The Celtic Swell
Barking Dog Alehouse (2 grads)	Etta's (3 grads)	Lecoso (2 grads)	Lala Restaurant	The Grape Adventure Wine Bar & Bottle Shop
Bayview Manor	Fairmont Olympic Hotel	Lunchbox Laboratory	Maggiano's	The Lookout
Belle Epoquean	Five Fish Bistro (3 grads)	Mazzali's Oyster House	Manhattan (2 grads)	Theo Chocolate
Benito's Chicago Eatery	Five Hooks Fish Grill (3 grads)	Emerald Queen Casino	Marination Mobile	Trotter's
Best Western Plus Executive Inn	Bright Horizons	Essential Baking Co	Marination Station	Two Bells Bar & Grill (2 grads)
Blazing Bagels	Burgundian Tavern (2 grads)	Fairmont Olympic Hotel	Medallion Hotel	Restaurant Bea (3 grads)
Bon Appetit at Cornish College (5 grads)	C.S. Finnegan's Cafe Campaigne	Five Fish Bistro (3 grads)	Melting Pot - Seattle	RN 74 Seattle
Bright Horizons		Five Hooks Fish Grill (3 grads)	Mirabella	University of Washington
Burgundian Tavern (2 grads)		Gino's Pizza & Pasta	Molly's Salads (2 grads)	Vios Cafe
C.S. Finnegan's Cafe Campaigne		Grand Central Bakery - Eastlake	MV Olympus	W Hotel (2 grads)
			New Horizons	Waterways Cruises
			New York Pizza & Bar	Wayne Golfcourse
			Safeway (3 grads)	Whole Foods (6 grads)
			Salvation Army (2 grads)	Woodmark Hotel
			Oldivar	

YOUTH GRADUATE INTERNSHIPS AND EMPLOYERS

The Barista Training and Education Program (BTEP) is a partnership with YouthCare designed to meet the complex and unique needs of at-risk youth through job training, and life-skills classes. Following are the businesses and organizations who offered jobs, internships and other training opportunities to youth graduates in 2012:

Internships/Training:	YouthBuild	Chocolati	KFC	Starbucks (4 grads)
FareStart	Aerosoles	Convention Center	Kirkland Café	UW Bookstore
FareStart 2100 Café	Aramark	Crumpet Shop	Nordstrom eBar	
Orion Center	Big Foot Java	Fat Hen Café	Panache	
Richard Hugo House	Century Link Field	Jimmy Johns	Pineapple Hospitality	
Street Bean (2 grads)		Key Arena	Specialty's	



	FareStart	FareStart Properties and Other Related Entities	Consolidated ¹
REVENUE			
Food Service	\$3,734,201		\$3,734,201
Government	975,290		975,290
Private Contributions	3,671,758		3,671,758
Catalyst Kitchens Services and Dues	144,149		144,149
Interest and Other Revenue	195,757	7,333,655	236,827
Total Revenue	\$8,721,155	\$7,333,655²	\$14,531,038
EXPENSES			
Training Program	6,234,034		6,234,034
Administration	955,526	1,419,712	2,227,425
Fundraising	1,085,162		1,085,162
Total Expenses	\$8,274,722	\$1,419,712	\$9,546,621
Minority Interest		(16,192)	(16,192)
Total change in net assets	\$446,433	\$5,897,751	\$4,968,225

	FareStart	FareStart Properties and Other Related Entities	Consolidated ¹
ASSETS AND LIABILITIES			
Current Assets	3,730,444	23,424	2,824,000
Non-Current Assets	6,597,336	17,260,993	9,942,814
Total Assets	\$10,327,780	\$17,284,417	\$12,766,814
Current Liabilities	597,104	2,209	585,703
Non-current Liabilities	97,360		97,360
Total Liabilities	694,464	2,209	683,063
Net Assets	9,633,316	17,282,208²	12,083,751

¹Intercompany balances have been eliminated in consolidation.
²Pledges reflect FareStart only. In 2012, FareStart completed a tax credit arrangement for our building that resulted in significant, one-time adjustments.



2,127
total trainees

\$20 million
generated in
social enterprise revenue

6.7 million
low-cost meals provided
to communities in need

via the Catalyst Kitchens member network

Catalyst Kitchens—an initiative of FareStart—works to replicate, strengthen, and scale foodservice social enterprises that provide job and life skills training for individuals facing significant barriers to employment. The Catalyst Kitchens model has three key components: empowerment through comprehensive, applied training; sustainability through foodservice social enterprise; and nutritious meals for communities in need. After a successful four-year pilot, Catalyst Kitchens was officially launched as a collaborative network of member organizations in 2010.

Catalyst Kitchens has achieved great success to date, growing to 40 members across the U.S., Canada and the U.K. that are striving to make a significant collective impact on the cycle of joblessness, poverty and hunger. In 2012, member organizations across 18 states and three countries provided training to over 2,000 individuals facing barriers to employment, self-generated more than \$20 million dollars in social enterprise revenue, and provided over 6.7 million low-cost, nutritious meals to communities in need.

By the end of 2015, Catalyst Kitchens will have grown to 100 members, launched more than 50 new programs, grown training impact from 500 to 6,000 individuals served per year, and grown the number of nutritious meals provided to our communities from 2 million to 10 million meals annually.

We thank the following organizations and individuals for their generous support of Catalyst Kitchens:

CORPORATE DONORS: \$500,000 or more	IN-KIND DONORS: \$50,000 or more
Wal-Mart	The Whelan Group
\$50,000 - \$100,000	\$20,000 - \$49,999
Growth Philanthropy Network, Inc.	Monster.com
FOUNDATION DONORS: \$100,000 or more	\$5,000 - \$19,999
Paul Allen Family Foundation	Component Design NW
Oak Foundation	INDIVIDUAL DONORS: \$50,000 or more
\$50,000 - \$99,999	Larry & Cathy Gilson
M.J. Murdock Charitable Trust	\$5,000 - \$49,999
	Derek & Diana Lidow

To learn more, visit www.catalystkitchens.org or email info@catalystkitchens.org.

OUR FEATURED GUEST CHEFS

In 2012, the following chefs from our community participated in a Guest Chef Night, FareStart's 20th Anniversary Bash, our 20th annual "Great Food, Better Lives" Gala Auction, a combination of those events, or other events. Our deep gratitude to all of the great chefs and restaurants for their support of FareStart's mission!

Amore Infused, Sean Longan	emmer&rye, Seth Caswell	Kaspar's Special Events, Kaspar Donier	Petra Mediterranean Bistro, Khal Behl	T. Maccorone's, Jake Crenshaw
Anchovies and Olives, Zach Chambers	Eva, Amy McCray	La Spiga, Sabrina Tinsley	Plum Bistro, Makini Howell	TASTE Restaurant, Craig Hetherington
AQUA by El Gaucho, Steve Cain	Field Roast, David Lee	Lark, John Sundstrom	Poquitos, Manny Arce	The Hunt Club at the Sorento Hotel, Dan Gilmore
Argosy Cruises, Ron Arbour	Flying Fish, Chris Keff	Lecoso, Matt Janke	Ray's Bathroom, Lorna Stokes	The Ruins, Carolee Gots and Garrett Doherty
Assaggio Ristorante, Mauro Galmarvi	Fonte Café and Wine Bar, Peter Jahnke	Half Pint Homemade Ice Cream, Cle Franklin	Rover's, Thierry Rautureau	Tom Douglas Restaurants, Tom Douglas
Bizzarro, Jeff Marshall	Hook & Plow, Thomas Horner	Hitchcock, Brendan McGill	Local 360, Robert Green	Trace, Steve Ariel
BOKA, Peter Birk	icon Grill, Nick Musser	Madison Park Conservatory, Cormac Mahoney	Madison Park Conservatory, Cormac Mahoney	Talulip Resort, Gerry Schultz and David Buchanan
Capital Grille, Mark Schultz	Il Fornaio, Franz Junga	Margaux, Chris Zarkades	Modernist Cuisine, Maxime Bilet	Urbane at Olive 8, Greg Lopez
Crave Catering, Robin Leventhal	Inn at Langley, Matt Castello	Oliver, Phillippe Thomelin	Oliver, Phillippe Thomelin	Volunteer Park Café, Ericka Burke
Duke's Chowder House, Bill Ranniger	Ivar's Acres of Clams, Chris Garr	Paragon Restaurant and Bar, Christopher Hartfield	Ivar's Acres of Clams, Steve Anderson	Washington State Convention Center, José Chavez
Il Corvo Pasta, Mike Easton	Jolly Roger Taproom, Dave Miller	Parati Craft Bar, Sam Hassan	Suncadia Resort, Andrew Wilson	Whole Foods, Hayden Smissen

837

total applicants served
3% increase from 2011
(basic needs referrals)

FareStart could not serve so many – with both food and new futures – without the outstanding generosity and dedicated involvement of its community of supporters. **Thank you!**